Army G-3

Training Directorate

US ARMY

Topics

- **Impact of CJCS Exercises on Army PERSTEMPO.**
- **Relationship between Army incremental funding and training value.**
- **Army resource issues.**
- **Overview of the CJCS Exercise Program (CEP) from the Army perspective.**
- **Recommendations to improve the CEP.**

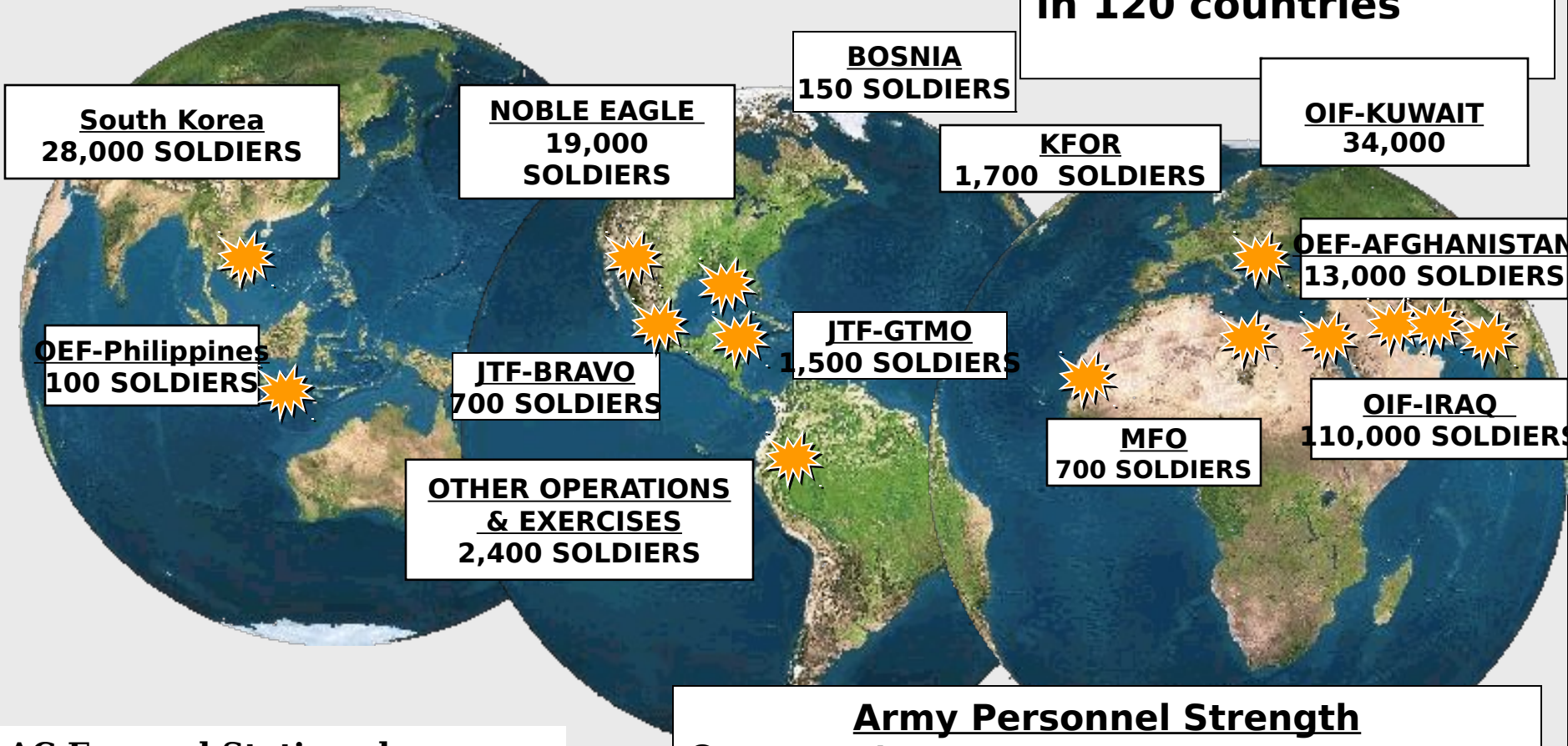
Army PERSTEMPO Drivers

- Title X Training Requirements:
  - Home station training.
  - EXEVAL
  - BCTP Exercises (Corps, Div, Sep Bde).
  - Combat Training Center rotations (NTC, JRTC, and CMTC).
- **Operational Requirements:**
  - IRAQI FREEDOM (OIF), ENDURING FREEDOM (OEF), NOBLE EAGLE, Balkans (KFOR), MFO – Sinai
- CJCS Exercises.
- Other:
  - Joint/Army Experimentation, ABCA Exercise, Force Modernization (Transformation), Force Protection, Augmentee requirements

Army Global Commitments

306,000 Soldiers overseas

in 120 countries



AC Forward Stationed
123,000

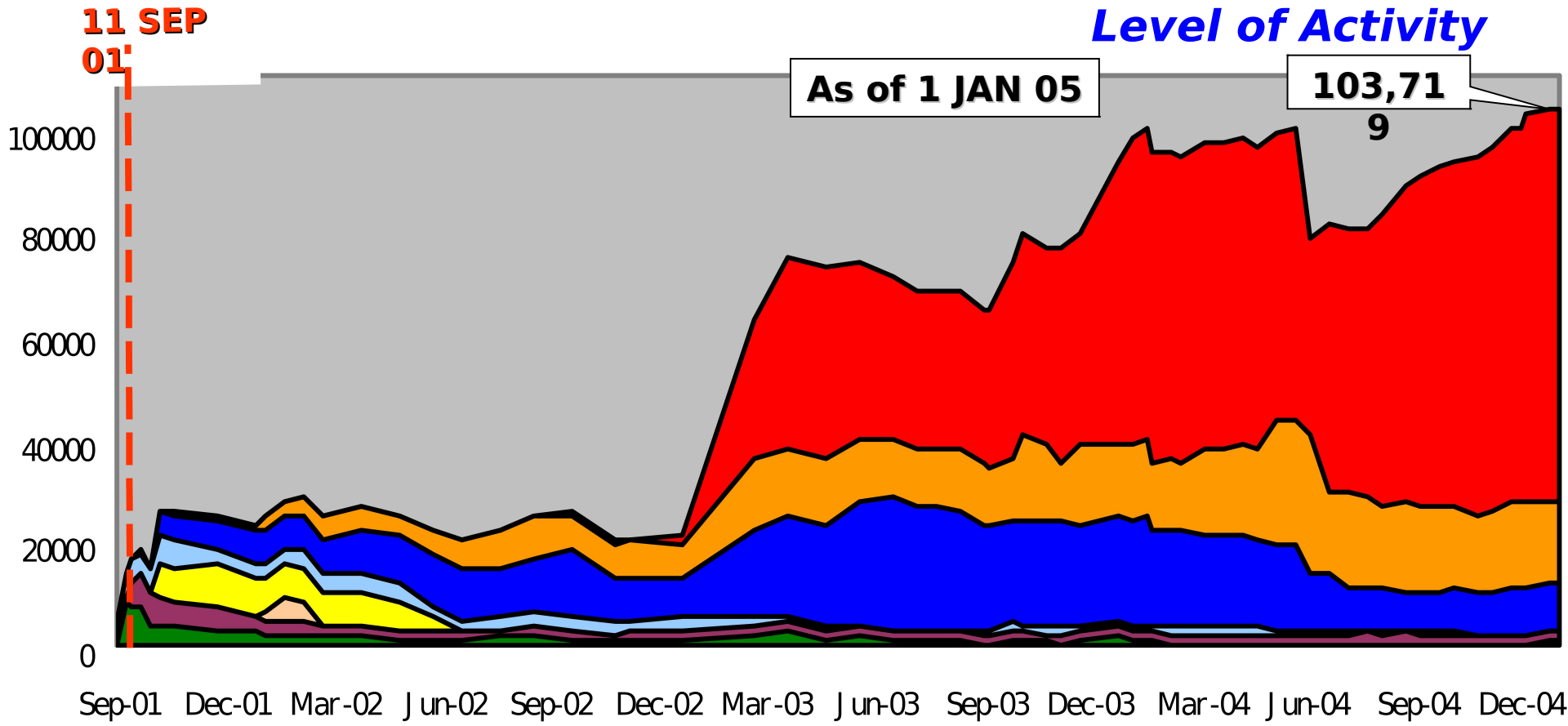
AS OF 11 Jan 05

Army Personnel Strength

Component	Currently Mobilized/Deployed
- Active:	502,000
	156,000
- Reserve:	199,500
	48,000
- National Guard:	335,490

State of the ARNG Since 9/11

Level of Activity



ARNG Personnel Employed in Direct Support as of 1 JAN 05

Partial Mobilization: 101,029 Soldiers

Force Protection: 1,862 Soldiers

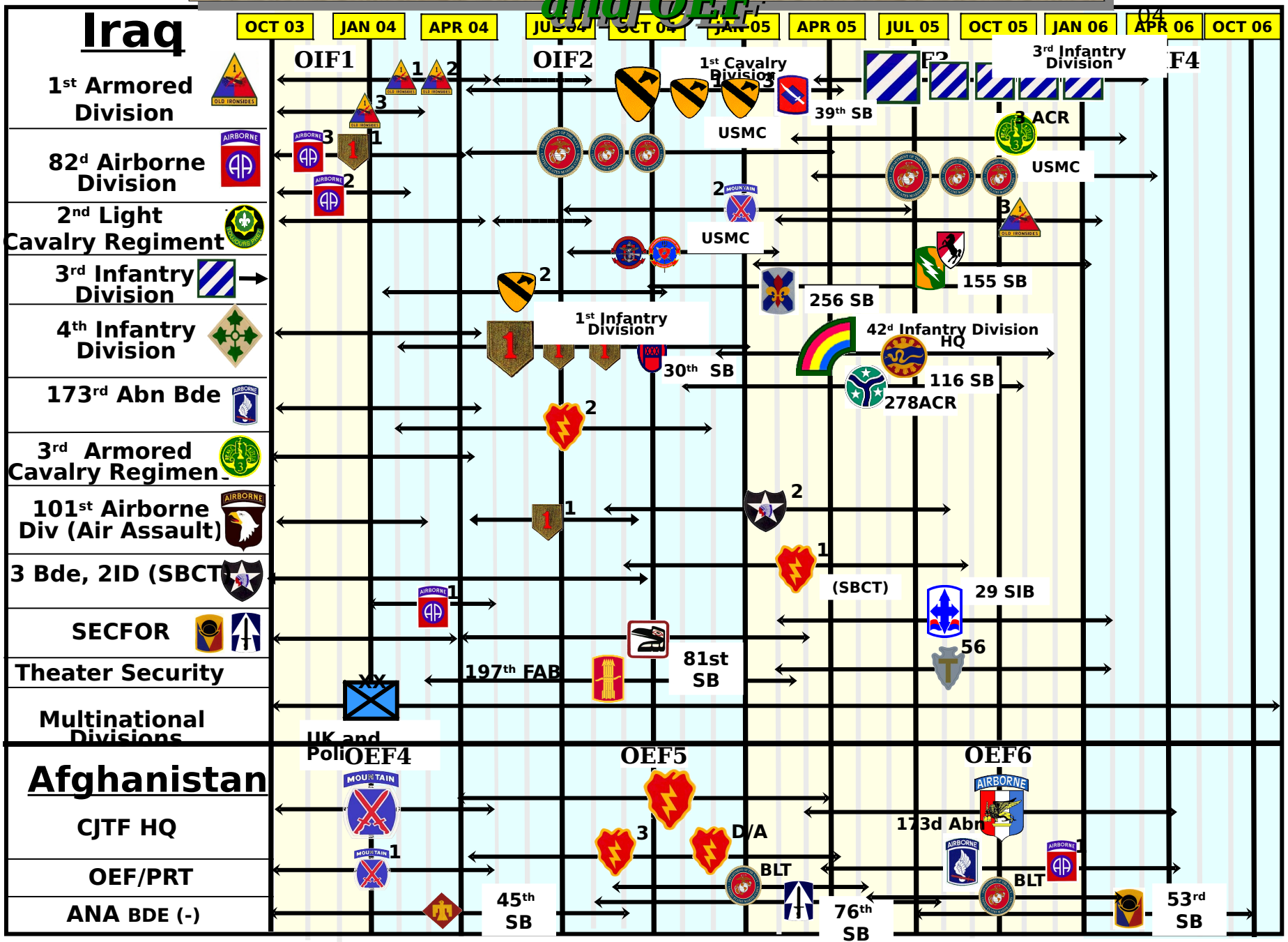
Iraqi Freedom: 75,652 Soldiers

Airport Security: 0 Soldiers

UNCLASSIED (FOUO)

Ground Force Rotation Plan: OIF and OEF

As of 30 NOV 04



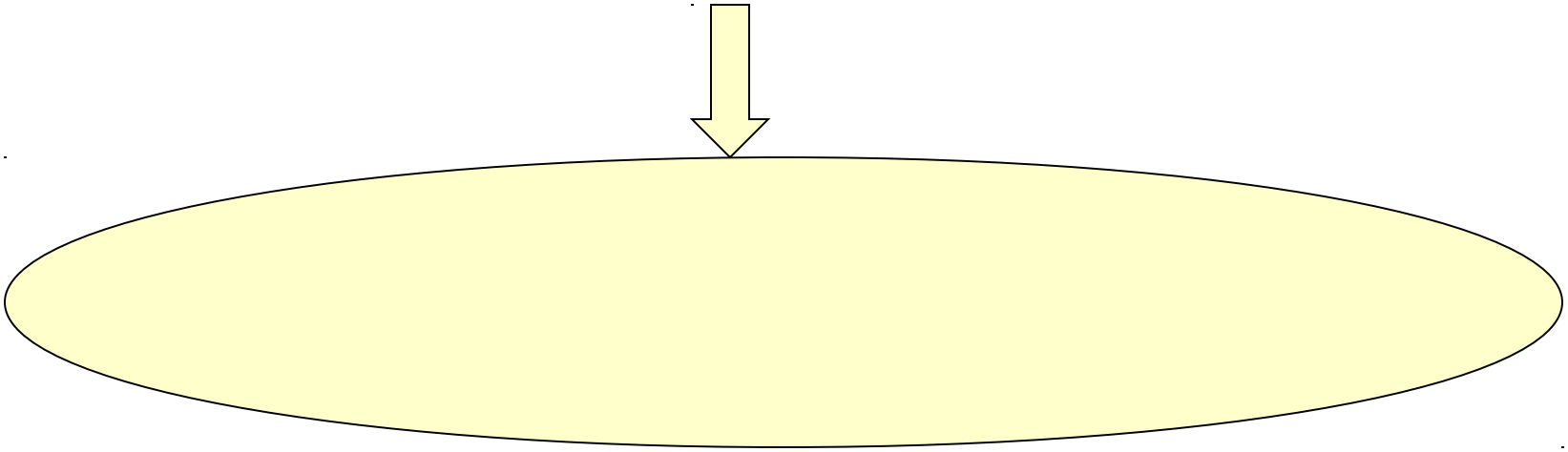
Army Participation in CJCS Exercises

- Managed by each Army component (MACOM).
- USJFCOM is the Force Provider for CJCS exercises.
- MACOMs consider Combatant Command's exercise priority.
- Availability of Resources (Forces / Funds).
- Consider training value for Army forces (complement unit METL?).
- Cost Benefit Analysis: Is training received worth resources expended?

[Army goal: "positive relationship" between service incremental costs and training value.]

Bottom Line

Army will provide forces agreed to at Combatant Command's Fall Scheduling Conferences.



Army Funding for CJCS Exercises

Army CJCS Exercise Funds
(Incremental Funds)

Funds provided to Army commands participating in CJCS Exercises for costs over and above normal operating costs.

Army funds 80% of exercise requirements.

AR 350-28 provides guidance on management of these funds.

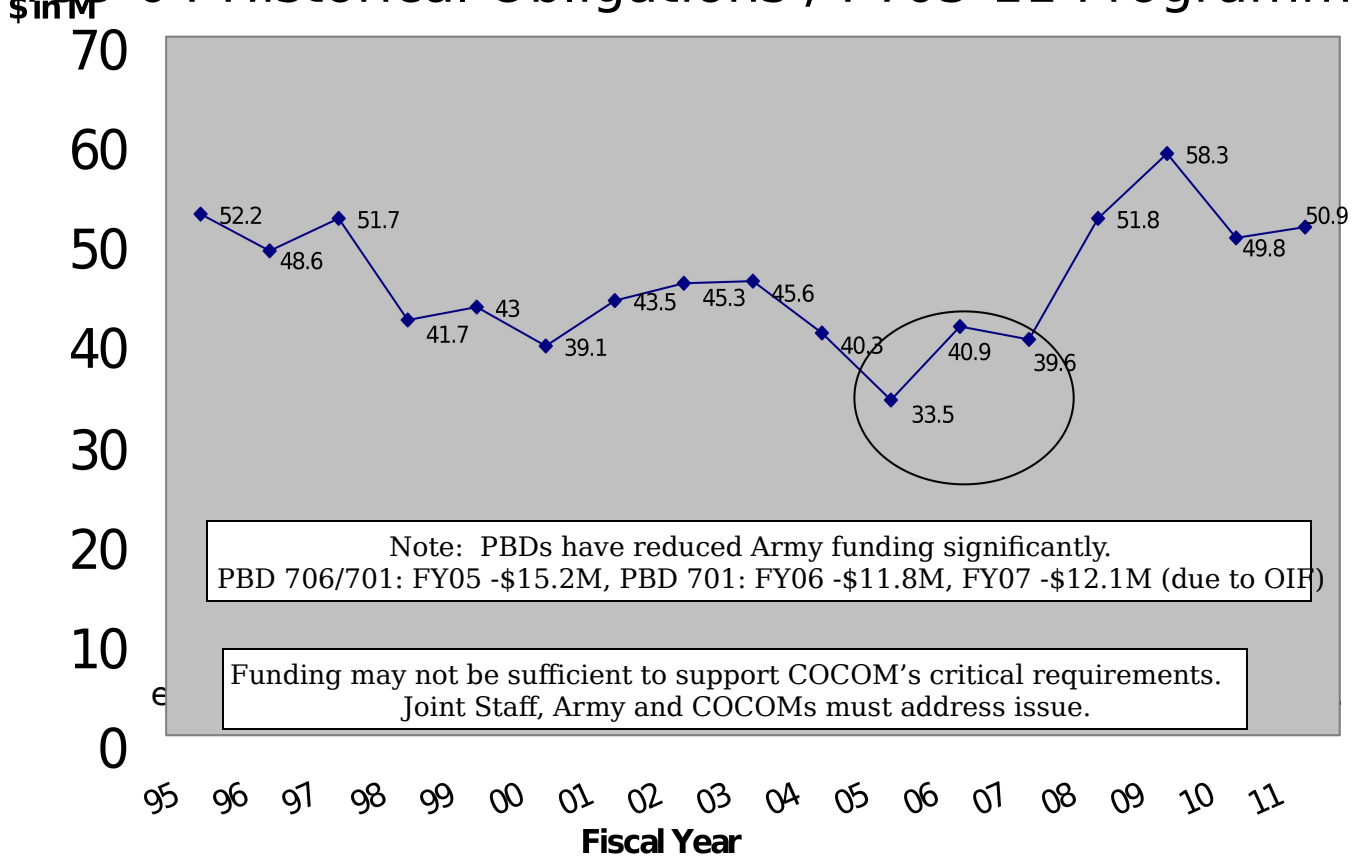
Army Commands that Receive Funds for CJCS Exercises

- Forces Command (FORSCOM)
- U.S. Army, Europe and Seventh Army (USAREUR)
- Eighth U.S. Army (EUSA)
- U.S. Army, Pacific Command (USARPAC)
- U.S. Army Medical Command (MEDCOM)
- U.S. Army Intelligence and Security Command (INSCOM)
- U.S. Army Material Command (AMC)
- U.S. Army Corps of Engineers (USACE)
- U.S. Army Criminal Investigation Command (CIDC)
- U.S. Army Training and Doctrine Command (TRADOC)
- U.S. European Command (USEUCOM)
- U.S. Southern Command (USSOUTHCOM)

NOTE: HQDA also provides funds to: HRC, MTMC and DA staff

ARMY INCREMENTAL CJCS EXERCISE FUNDING

FY95-04 Historical Obligations / FY05-11 Programmed



Army Incremental Funding

- Obligations: FY02, $45.3M, FY03 $45.6M, FY04 $42.5M
- Initially, Army funding for FY05, $50M.
- PBD 706 (Dec 03) reduced FY05 funding by $5.4M.
- PBD 701 (Dec 04) reduced FY05 $9.8M, FY06 $11.8M and FY07 $12.1M.
- Current Funding: FY05 $33.5M, FY06 $40.9M, FY07 $39.6M, FY08 $51.8M.
- MACOMs directed to coordinate with the COCOMs on reducing Army support to CJCS exercises due to OSD directed funding reductions.
- It can be expected Army Budget will reduce FY08-12 funding by approx $10M to aligned with previous years. [Army cannot afford to have these funds at risk for further OSD reductions].

Army Participation in CJCS Exercises

Army participates in approximately 80 CJCS exercises per year.

Major exer

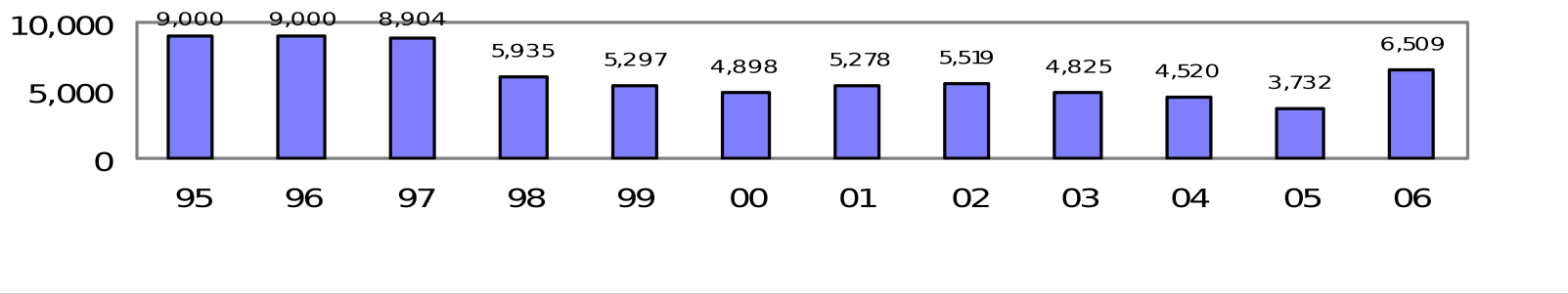
- **EUCOM**
  - VICTORY STRIKE
  - JUNIPER COBRA
  - SHARP FOCUS
  - ATLAS DROP
  - IMMEDIATE RESPONSE
  - PfP exercises
- **PACOM**
  - COBRA GOLD
  - RSOI / FOAL EAGLE
  - KEEN EDGE / SWORD
  - ULCHI-FOCUS LENS
- **SOUTHCOM**
  - NEW HORIZONs
  - FUERZAS ALIADAS
  - BLUE ADVANCE
  - PKO North / South
- **JFCOM**
  - ROVING SANDS
  - JOINT RED FLAG
  - UNIFIED ENDEAVOR
  - JTFEX exercises
- **CENTCOM**
  - BRIGHT STAR
  - INTERNAL LOOK
- **NORTHCOM**
  - UNIFIED DEFENSE
  - DETERMINED PROMISE

OTHER: POSITIVE FORCE / POSITIVE RESPONSE, JLOTS

ARMY CJCS EXERCISE FUNDS

USEUCOM ANALYSIS

PAST YEAR OBLIGATIONS / FUNDING ALLOCATIONS

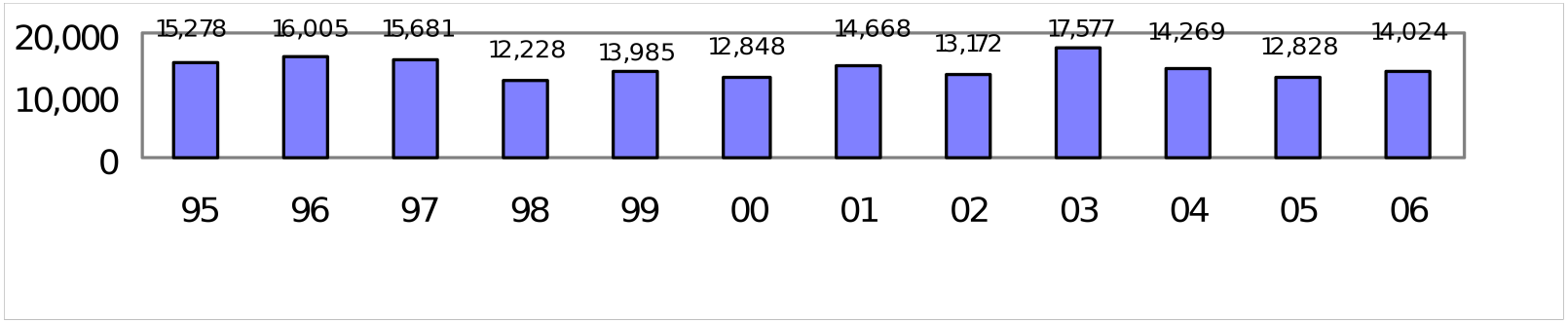


- USAREUR support for OIF (V corps and 1st AD recent return)
- CG, USAREUR, "…we have to train and operate as a joint force at all appropriate echelons…..we will set a tone and course and ensure we are organized and equipped to operate as a joint task force fighting under the command and control of a Combatant Command".
- JTF exercises provide valuable training that cannot be obtained in Title 10 training.
- Decrease in exercises FY98-05 due to SFOR/KFOR/OIF.
- Issue: USAREUR support to SHARP FOCUS, IMMEDIATE RESPONSE, ATLAS DROP, TORGAU, COOP Exercises

ARMY CJCS EXERCISE FUNDS

USPACOM ANALYSIS

PAST YEAR OBLIGATIONS / FUNDING ALLOCATIONS

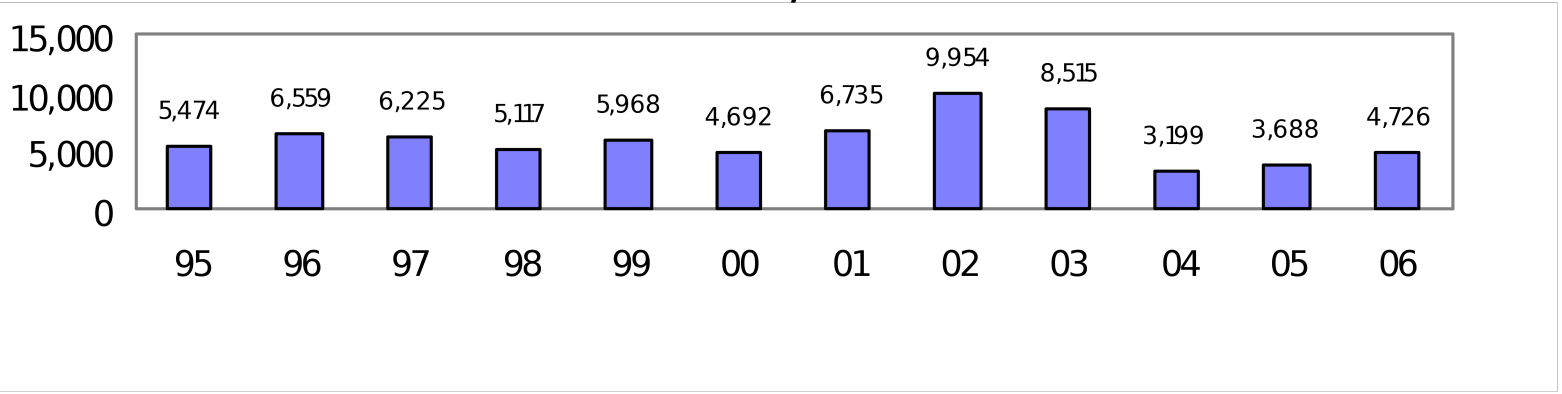


- USARPAC strong supporter of USPACOM exercises (limited training areas in Hawaii).
- Turmoil in USARPAC DEPTEMPO:
  - 25th ID deployment to OIF.
  - Transformation to Stryker Bde:
    - FY02/03/04, 3d Bde, 2d Inf and 1st Bde, 25th ID at Ft. Lewis.
    - FY03/05, 172d SIB, Alaska.
- Primary constraint is force availability ar[illegible]irlift.

ARMY CJCS EXERCISE FUNDS

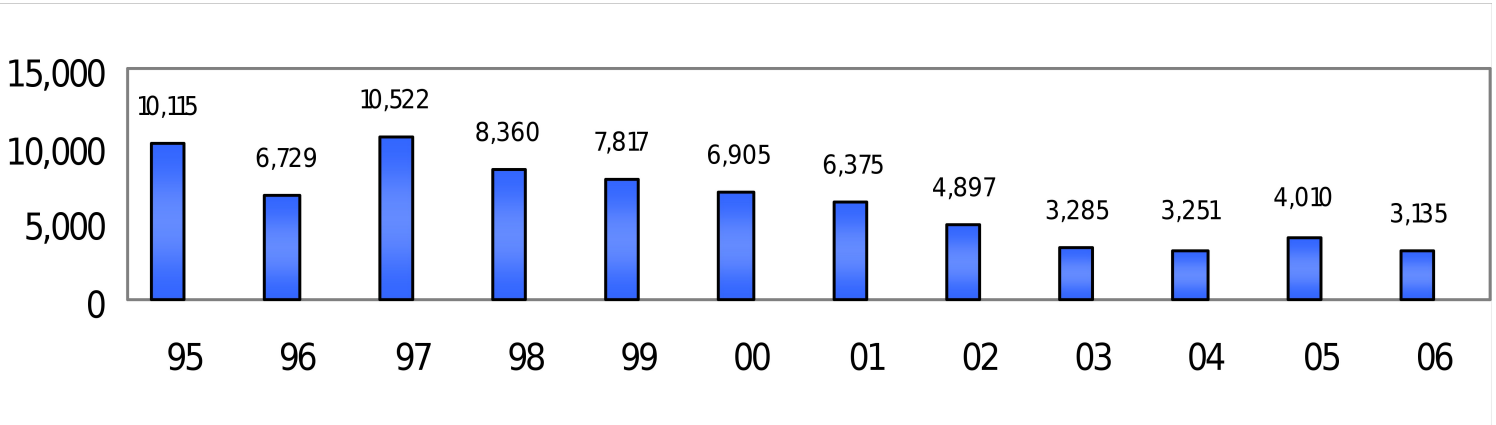
USCENTCOM ANALYSIS

PAST YEAR OBLIGATIONS / FUNDING ALLOCATIONS



- Issue: BRIGHT STAR 05/06.
- FY06 NATIVE ATLAS (MPS off-load) cancelled
- Primary issue supporting CENTCOM exercises remains Forces / Funding.

ARMY CJCS EXERCISE FUNDS
USJFCOM ANALYSIS
PAST YEAR OBLIGATIONS / FUNDING ALLOCATIONS

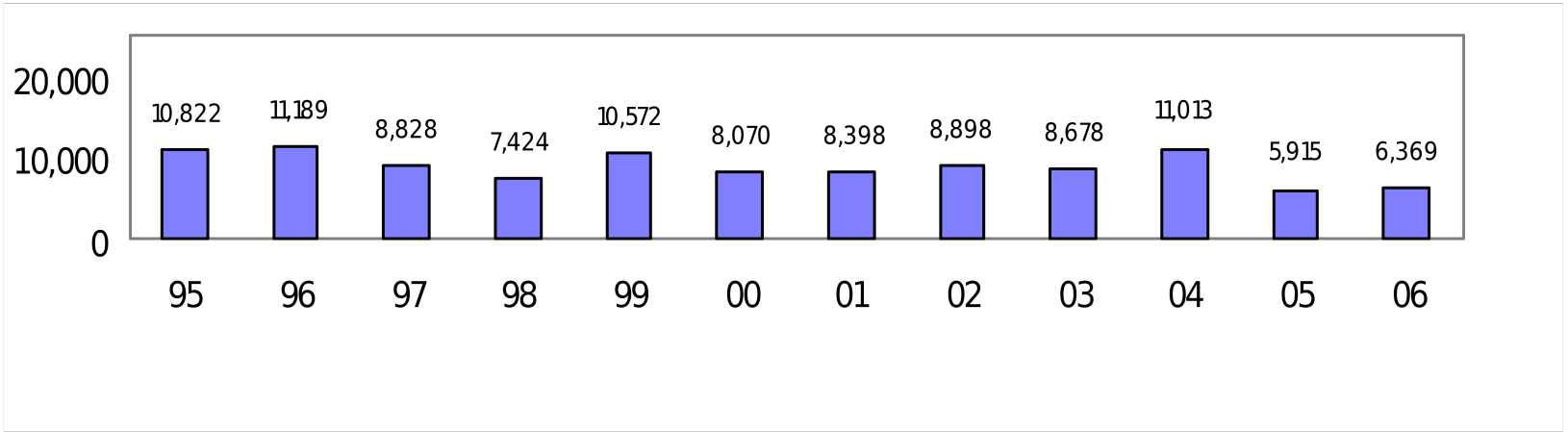


- UNIFIED ENDEAVOR series (JWFC support of UE MRX)
- ROVING SANDS cancelled in even FYs.
- ROVING SANDS/JOINT RED FLAG reduced in FY05
- Joint experimentation requirements TBD?

ARMY CJCS EXERCISE FUNDS

USSOUTHCOM ANALYSIS

PAST YEAR OBLIGATIONS / FUNDING ALLOCATIONS



- FORSCOM provides USARNG / USAR forces to support two NEW HORIZON engineer exercises annually.
- PBD 701 directed Army to transfer $500K+ to Marines to pick up TRADEWINDS exercise.
- PERSTEMPO not a significant issue.

ARMY CJCS EXERCISE FUNDS
USNORTHCOM ANALYSIS

- **ARDENT SENTRY and VIGILANT SHIELD**
  - Homeland defense – Top Priority exercises.
  - Continue to have problems with identifying force requirements 2-years out.
  - Total funding approximately $1 Million annually

Issues

- OSD directed funding reductions will result in the reduction of Army support to CJCS exercises.
- A reliable source is urgently required to get timely and accurate exercise data. JTIMS?
- Army force requirements be identified 2-years out.

Questions

Backup Slides

Army Incremental Funding
Historical Recap / Concern

- Congress reduced FY00 Army CJCS funding by $10M (22.8%)
- During FY02-07 POM, Army reduced CJCS by $10M – could not afford to put these funds at risk for further congressional reductions.
- Congress reduced FY01 Army CJCS funding by $11M (24.5%)
- IN FY00, JOINT STAFF reprogrammed $6.5M to Army (rebalance program after Congressional cut).
- PBD 081 (NOV 00) required Army to restore funding ($9M in FY01 and $11.8M in FYs02-07).
- PBD 620 (DEC 03) reduced FY04 $1.196M. PBD 706 (DEC 03) reduced FY04 $4.103M and FY05 $5.396M due to OIF.
- PBD 701 (DEC 04) reduced FY05 $9.8M, FY06 $11.8M, FY07 $12.1M due to OIF.
- Recent reductions may not allow Army to support all critical joint training requirements of the Combatant Commands.
- Concern: **Army funding for FY08-11 could be reduced to $40M in upcoming POM to keep aligned with previous years funding.**

Lock-in of Army Forces

- Force requirements must be identified 3 years out.
- Especially critical for Reserve Components.
- Joint Training Manual provides adequate planning timelines. (In sync with POM Cycle, AR 350-28, FM 7-0.)
  - Scheduling conferences conducted last fall should have identified force requirements for FY07 exercises.
  - USJFCOM Scheduling Conference which deconflicts requirements is beneficial.
  - This Worldwide Conference should be locking-in force requirements for FY07 exercises.

Army Training Plans
(FM 7-0, Training the Force)

- Division Major Training Events Calendar Published:
  - Active Forces 2 Yrs out, Reserve Forces 4 Yrs out
- Allocates resources (Budget and Training Areas).
- Focus on warfighting (METL).
- Coordinates with CS/CSS.
- Allows for proper planning/preparation of training events.

Long-Range Planning Cycle

(FM 7-0, Training the Force)

Publication of Training Guidance for AC Forces

Major Training Event Calendar

Command	Publication Date	Horizon
MACOM	18 Mo prior to start of	2 Yr period 10 Yrs
Corps	12 Mo prior to start of 2 Yr Period	5-7 Yrs
Div	8 Mo prior to FY start	2 Yrs
Bde	6 Mo prior to FY start	18 Mo
Bn	4 Mo prior to FY start	

Joint, Multinational, and Interagency Training

For the first time, FM 7-0 makes it clear that the Army must perform as part of a Joint, Multinational, and Interagency Team

- **Purpose of Joint Training is to prepare Army to execute missions through out range of military operations and across full spectrum of conflict**
- **Army commanders are responsible to provide trained and ready forces capable of operating in joint, multinational, and interagency operations**
- **Joint Training is:**
  - **The training must apply joint doctrine and be based on joint tactics, techniques, and procedure (TTP)**
  - **The training must be sponsored by a joint command**
- **Multinational Training:**
  - **Based on applicable multinational, joint and /or service doctrine**
  - **Designed to prepare organizations to respond to Presidential or Secretary of Defense mandates**
- **Interagency Training:**
  - **Based on applicable standard operating procedures**
- **Army Training Doctrine provides Army commanders the tools necessary to train to exercise command and control of joint, and multinational forces and to provide interagency unity of effort**
  - **The Principles of Training**
  - **Battle Focus**
  - **METL development**
  - **Training management cycle**

FM 7-0, Training the Force

Reflected in Joint Training Manual (Sep 02)

Same training management practices (Joint Training Manual / Army FM 7.0)

Multinational/Interagency/ Intergovernment Training

Joint Training

+ Involves Joint Forces or Joint Staffs.
+ Involves Service Components interacting with Cbt Cdr (or subordinate JTF).
+ Based on joint doctrine or TTPs.

Interoperability Training

+ Component Service-to-Service training to ensure interoperability.
+ Services provide interoperable force to Cbt Cdr's.
+ Based on Joint doctrine and TTP's.

Service Training

+ Based on Service policy and doctrine.
+ Linked to Service METL.
+ Responsive to Cbt Cdr's operational requirements.